

## University Budget Development Committee

University of Wisconsin Oshkosh  
Meeting Summary and Agenda

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**Meeting Time:** 11am – 12pm  
**Meeting Date:** Friday, 18 December 2015  
**Meeting Location:** Dempsey 236

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### Agenda

- ❖ Summary
- ❖ Announcements
  - Recap of forums
- ❖ Discussion topics
  - UB-1
  - Delaware Cost Study
- ❖ Walk-ons

### **More good reading (again):**

<https://www.eab.com/daily-briefing/2015/02/10/decentralized-budgets-getting-more-popular-but-not-for-everyone>

<http://chronicle.com/article/Stamping-Out-Rubber-Stamp/131946/>

[http://www.temple.edu/herald/44\\_4/HowMightRCMChangeGraduateEducationatTemple.htm](http://www.temple.edu/herald/44_4/HowMightRCMChangeGraduateEducationatTemple.htm)

<http://www.uvm.edu/~vtconn/v23/baker.html>

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### **Summary**

*Attendees: Ryan Haley, Matt Suwalski, Reginald Parson, Dean Neal-Boylan, Dean Yeo, Jean Kwaterski, Lori Worm, Nathan Stuart, Julia Hodgen, Dean Koker, and William Wacholtz*

- I. Open Forum Responses
  - a. Positive
    - i. Jean: I attended the second forum and heard that the presentation was good and easily understood.

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Prepared By: Angie Metke and M. Ryan Haley  
Date Prepared: 7 January 2016

- ii. Julia: I heard that there was a lot to take in but after reviewing the slides it made more sense.
- iii. John: Remember there were only 34 attendees total.
- iv. Nathan: Forums in February will bring more people and opinions.
- v. Matt: Most of the feedback will come when divisions know their distribution of tax and revenue.
- vi. Ryan: My goal at this stage is to get acceptance of the mechanism. When people see numbers they only focus on whether or not they believe their cut is fair. We need a rational mechanism – we can easily adjust taxes, etc. to create a subset “hold harmless” period. So the “what’s my number going to be” is mostly beside the point at this time. Focus should be on making a rational budget model that has rules and processes that can be understood with a modest amount of effort – transparency.
- vii. Leslie: One faculty member I talked to mentioned she was confused. But the more Ryan talked and explained things the better understanding she had.
- viii. John: We need to keep reminding people who have concerns that once a decision is made a shadow system will be used before going live with a full implementation.
  - 1. This will allow for changes and unknown conflicts to be discovered.
- ix. John: A concern I have been hearing is that RCM or other models favor certain units. They believe there is no way to be on a level playing field.
  - 1. We need to emphasize tuition is a big part of revenue so a new model will not require divisions to go out and generate more revenue.
  - 2. Taxation structure also help relieve this – local successes directly benefit the rest of campus.
- x. Nathan: Will we need to make a distinction of the Cost Recovery Programs moving into a new budget model?
  - 1. John: Our Cost Recovery Programs put pressure on other units; this will need to be resolved moving forward.
  - 2. Leslie: If we didn’t have Cost Recovery Programs would we still be able to afford to fund programs without it being a Cost Recovery?
    - a. John: Cost Recovery Programs have more flexibility adjusting rates.
    - b. Leslie & Ryan: If a program is no longer Cost Recovery and the division cannot afford to fund a program we could add on a program specific Differential Tuition.
    - c. Lori: As a result of the tuition freeze there is a UW System group looking into tuition, differential tuition and other fees.

## II. Next Steps

- a. Upcoming Presentations

- i. Bill: I think it would be helpful to show pg. 20 in the EAB Report: Optimizing Institutional Budget Models during the next forum; regarding the multi-step process.
    - 1. Ryan: Good idea.
  - ii. John: Would it be helpful to present UB-1 at the next Chancellor's Leadership Council or the next Administrative Staff Council?
  - iii. Ryan: We also need to decide when the VC's get involved.
    - 1. Forum slides, Reggie's overview, and invitation sent to VCs.
- b. Chancellor's Expectations
  - i. Ryan will be talking with the Chancellor regarding his expectations of the Chancellor for the charge due at the end of January.
    - 1. Does he expect specifics of the model, tax rates, etc.?
  - ii. Leslie: I think that we should present the mechanism of our hybrid model and what our next steps are, including answering questions such as tax rates, exceptions, etc.
  - iii. Ryan: In our report to the Chancellor we will need examples of multiple types of models and the results. The phalanxes will be able to provide us with these examples.
- c. Group Meetings
  - i. Leslie & John: We should make a list of what we still need to accomplish, using the EAB diagram. We could make a UWO version.